

# SELECTION NOTICE FOR TEAM LEADER – REMIT INVESTIGATIONS TEAM

### **Reference number: ACER/2024/15**

Position (job title):	Team Leader – REMIT Investigations Team	
Department / Team:	REMIT Investigations Department	
Function Group / Grade for external publication:	Temporary Staff AD8	
Function Group / Grade for internal, interagency publication:	Temporary Staff AD6 – AD8	
Contract duration	5 years (with possibility of renewal)	
Location:	Ljubljana, Slovenia	
Possible starting date:	March 2025	
Closing date for applications:	26 November 2024, 14:00 Ljubljana time	

# 1. ABOUT THE AGENCY

The European Union Agency for the Cooperation of Energy Regulators (hereinafter referred to as "ACER") is a European Union ("EU") body, legally established by Regulation (EU) No 2019/942<sup>1</sup> and operational since 2011. ACER is central to the integration and well-functioning of the EU's electricity and natural gas markets.

# 1.1 Our purpose

Our overall purpose is achieving a transition of the European energy system in line with the political objectives set at leaders' level, reaping the benefits of increased energy market integration across Europe, and securing low-carbon supply at least possible cost for European businesses and citizens.

The Agency promotes:

- More competitive, integrated energy markets, offering consumers more choice,
- An efficient energy infrastructure and network, enabling energy to move freely across borders, the integration of renewable sources, and therefore ensuring a higher degree of security of supply,
- A monitored and transparent energy market securing consumers fair prices and limitation of market abusive behaviours.

<sup>&</sup>lt;sup>1</sup> Regulation (EU) No 2019/942 of the European Parliament and of the Council of 05 June 2019 (recast).



In this respect, ACER:

- Complements and coordinates the work of the national energy regulatory authorities (NRAs),
- Participates in the development of European network rules,
- Takes, under certain conditions, binding individual decisions on terms and conditions for access and operational security for cross-border infrastructure, on cross-border cost allocation for Projects of Common Interest and on terms and conditions or methodologies for the implementation of network codes,
- Gives advice on broader energy related issues to the European institutions,
- Monitors the internal markets in electricity and natural gas and reports on its findings,
- Monitors trading in wholesale energy products to detect and deter market abuse and ensure the integrity and transparency of EU wholesale energy markets in accordance with REMIT i.e., Regulation (EU) 2024/1106 of the European Parliament and of the Council of 11 April 2024 amending Regulations (EU) No 1227/2011 and (EU) 2019/942 as regards improving the Union's protection against market manipulation on the wholesale energy market.

# 1.2 ACER's evolving role

ACER is on a significant growth trajectory, marked by an expanding number and array of tasks in the recent years. Our role as a collaborative agency within the framework of the EU's NRAs remains at the heart of our mission, complimented by a range of tasks that span various aspects of the EU energy system, encompassing monitoring of energy flows, wider system needs, and so much more.

ACER is currently at a critical point, playing a key role in advancing EU energy market integration and bolstering market integrity and transparency; efforts that strike us as more crucial than ever. Our goal is to contribute with our capacities, insights, and creativity as an EU energy regulatory agency to a transition of the energy system that is affordable, secure, and decarbonised – a transition that takes place at the pace set by leaders across the EU.

ACER has been entrusted with additional responsibilities under the "Clean Energy for all Europeans" legislative package as well as the recently adopted legislative packages focusing on Gas Decarbonisation, REMIT reform, and Electricity Market Design, aiming to bring transformative changes and further evolving the European energy landscape.

# 1.3 Who we are

ACER currently employs around 175 staff (statutory and non-statutory) and has an approved annual budget of  $\notin$  32,602,073 in 2024. With the new responsibilities being assigned to its mandate, the Agency anticipates a significant growth in the forthcoming years both in terms of financial and human resources, expecting more than 200 staff by 2025 and significantly more in the years after that.

Accordingly, earlier this year ACER was reorganised to accommodate these new tasks and growth, with the Agency now compromising seven Departments: Coordination, Operations and Legal; Electricity; Energy System Needs; Gas Hydrogen and Retail; Market Information and Transparency; Market Surveillance and Conduct; and REMIT Investigations (the latter, effective as of 2025). In addition, two wider, crossorganisational teams report directly to the Director, namely Strategy Delivery &



Communications and HR & Facility Management. An updated ACER organigram is available on our website.

# 1.4 Our ongoing journey of progress

ACER offers a dynamic and motivating workplace, where diversity is celebrated and where people's commitment and achievements contribute to build an organisation that is better than the sum of its parts. We strive towards becoming an innovative and engaging workplace, by committing continuously to invest in learning and development opportunities and by focusing on staff well-being and work-life balance.

We invest heavily in the professional development of staff, support a 'low on hierarchy, high on impact' organisational culture, prioritise personal relations and support an active constructive feedback culture, emphasising the positives whilst not shying away from addressing the negatives.

Looking ahead, as a growing agency we recognize the importance of focusing on crossorganizational issues, encompassing both work practices and our broader work culture. We find this essential to maintain a cohesive, collegial work culture ("one ACER"), which is reinforced as we welcome a significant number of new colleagues joining our agency in the coming years.

At ACER we believe in fostering a high-impact, high-performance type of environment, built on strong mutual trust, empowerment, personal responsibility, psychological safety, and teamwork at all levels.

# 2. WHAT WE LOOK FOR

### 2.1 The profile

We are seeking a dynamic Team Leader for the REMIT Investigations Team within the newly established department.

We are looking for candidates with expertise in REMIT, the capability to develop team members, the ability to make high-quality decisions with broad stakeholder support, and a collaborative approach.

Our ideal candidate possesses substantial knowledge and a keen interest in leading REMIT investigations, ensuring effective leadership within the case team and collaboration with other teams.

As this is a new team, the ideal Team Leader demonstrates initiative, flexibility, openness to change, and the ability to adapt to evolving responsibilities.

# 2.2 Competencies

All staff working at ACER share the following **core competencies**:

- **Cooperating**: working with others towards achieving work goals;
- **Delivering quality results**: focusing on achieving results while applying relevant processes and procedures to meet quality standards;
- **Communicating**: sharing relevant information clearly and concisely, sharing useful information with others as appropriate;
- **Problem solving**: having the ability to identify and raise issues or concerns and seeking to anticipate problems a positive and helpful manner;



- **Being service oriented**: complying with ACER's rules and procedures, providing support and delivering services with a view to provide added value;
- **Self-development and knowledge sharing**: ability to share knowledge to support team effectiveness, while seeking feedback to enhance own performance;
- **Valuing diversity**: welcoming and working respectfully, inclusively and effectively with people from diverse backgrounds, while demonstrating respect and understanding of different points of view.

The jobholder will be required to have the following **specific / functional competencies**:

- **Planning and Organising**: Set clearly defined objectives for the team, in line with the Department's objectives; Identify and organise deployment of resources, monitor the team's performance in meeting the assigned deadlines and milestones.
- Leading & Managing: Provide intellectual leadership to the team on the exercising of ACER powers under Articles 13a, 13b and 13c of REMIT; Serve as a role model when leading and supervising others; Provide their team with clear direction, promote a dynamic working climate, a culture of learning and development, and empower others; Contribute to key organisational decisions; Ensure team members are acquainted with the mission, vision and strategy of ACER and the operational strategies of their department; Ensure their team is enabled to deliver; Maintain an overview of their team's activities and their contribution to ACER's strategic goals; Take account of the impact and consequences of decisions across ACER, consult with the director and/or colleagues and stakeholders when making complex decisions, provide guidance to others on handling complex decisions, in compliance with ACER's regulations and rules; Facilitate and lead change management initiatives and monitor their implementation.
- Having knowledge & skill in regulations and procedures: Ensure EU policies and processes and the tasks and main documents of ACER are known to all; Ensure compliance with ACER's regulations, rules and policies.

# 2.3 The position

The main purpose of the role is to provide strategic leadership and direction towards the team's work on investigating suspicious market behaviours under REMIT from a legal and economic point of view.

### Main responsibilities:

### 1) Management and cooperation on market abuse investigations under REMIT

- Drive development of the Agency's investigatory strategy under REMIT and its implementation;
- Coordinate investigations under REMIT;
- Manage cooperation with national regulatory authorities and other relevant authorities in carrying out investigations of potential breaches of REMIT;
- 2) Management and coordination activities
  - Report to the Head of the REMIT Investigations Department and to the relevant management bodies of the Agency;
  - Collaborate with colleagues in the Market Surveillance and Conduct Department;
  - Coordinate the preparation of the Agency's annual report on REMIT



investigations, the annual work programme and the Agency's overall policy and strategy for the effective implementation of REMIT;

### 3) Team coordination

- Distribute and coordinate tasks within the team;
- Ensure that team members are motivated and constantly develop their skills and expertise;
- Provide guidance and supervision of the REMIT Investigations team members.

### 4) Support to senior management

- Support the Head of Department;
- Assist in other areas of the work of ACER, according to needs and priorities.

# 3. WHAT WE OFFER

#### 3.1 What you can expect in the role

On 11 April 2024, the EU co-legislators adopted Regulation (EU) 2024/1106. This amends the Regulation (EU) 1227/2011 of the European Parliament and of the Council on wholesale energy market integrity and transparency ("REMIT"). Among the novelties introduced by this amendment, ACER was granted the power to investigate select cross-border cases of market abuse. Namely, the power to conduct on-site inspections (including dawn-raids), the power to request information, and the power to conduct interviews.

The Team Leader - REMIT Investigations Team will lead a team within the newly established REMIT Investigations Department. You will oversee the development and implementation of the Agency's strategy to investigate cases of suspected market abuse. You will manage and support the REMIT Investigations team, providing guidance and feedback, and contribute to the Agency's annual report and work programme. Task distribution and team motivation are central to your role, as is the professional development of your team members.

Additionally, you will report to the Agency's management bodies, support the Head of Department, and assist with other Agency tasks as needed, ensuring alignment with organisational priorities.

### 3.2 Work-life balance

At ACER, we are committed to providing a healthy work-life balance, by offering the possibility of hybrid working arrangements that allow you to balance your professional and personal life effectively. With flexible working hours, you can tailor your schedule to suit your preferences, making it easier to manage your commitments both in and outside of work. We believe that a harmonious work-life balance is essential for everyone's well-being and productivity.

### 3.3 Conditions of employment

Pursuant to Article 2(f) of the CEOS, the successful candidate will be appointed by the Director as a Temporary Staff in Grade AD 5 for a period of 5 years, which may be renewed.

**Pay and welfare benefits:** The pay of staff members consists of a basic salary, allowances and other benefits. Depending on the individual family situation and the place of origin, the successful jobholder may be entitled to expatriation allowance (16% of the basic salary), household allowance, dependent child allowance, education



allowance, pre-school allowance, reimbursement of removal costs, daily subsistence allowance, installation allowance and other benefits. Salaries are exempted from national tax; a Union tax is paid at source.

### Additional benefits:

- Annual leave entitlement of two days per calendar month plus additional days for age, grade, 2,5 days' home leave if applicable, and in addition up to 19 ACER holidays per year;
- EU Pension Scheme (after 10 years of service);
- EU Joint Sickness and Insurance Scheme (JSIS), accident and occupational disease coverage, unemployment and invalidity allowance and insurance.

Estimation of monthly basic salary, with specific allowances where applicable:

Grade/Step	Monthly basic (gross)	salary	Estimation of monthly net salary, including specific allowances <sup>2</sup>
AD 8, Step 1	€ 8,216.45		€ 7,625.64

# 3.4 Why Slovenia?

Slovenia's breathtaking nature attracts many outdoor enthusiasts. From well-marked hiking trails and extensive cycling routes to challenging rock-climbing opportunities in the Julian Alps, the country provides ample opportunities for outdoor exploration. Water sports, including kayaking on the Soča River and sailing along the coast, are popular pursuits. Additionally, winter sports enthusiasts flock to ski resorts such as Kranjska Gora. The country's expansive cave systems, including the renowned Postojna Cave, offer spectacular opportunities, while paragliding provides a unique aerial perspective of Slovenia's stunning terrain.

**Central Location:** Slovenia's central location in Europe makes it convenient for travel to other European countries. Ljubljana's proximity to other major European cities can be advantageous for business travel or personal exploration.

**Quality of life:** Ljubljana is known for its high quality of life. It's a relatively small and safe city with a charming old town, green spaces, and a vibrant cultural scene. For individuals looking for a good work-life balance, Ljubljana is an attractive option. You can enjoy a fulfilling career while still having plenty of time to pursue hobbies, travel, and socialise.

**Cultural diversity and exploration:** Ljubljana is a culturally diverse city with a rich history. For someone interested in experiencing different cultures and meeting people from various backgrounds, Ljubljana can offer a welcoming environment. Ljubljana is rich in history and culture, with museums, galleries, and historical landmarks scattered throughout the city. You can explore these cultural attractions at your own pace and delve into Slovenia's rich heritage.

<sup>&</sup>lt;sup>2</sup>An estimation of net salary, including the deduction for tax, correction coefficient (87.8% for Slovenia) and social security, adding the allowances (this estimation has been calculated with expatriation allowance, household allowance and with one dependent child allowance.

Please note that allowances depend in any case on the personal situation of the candidate.



**Family friendly:** Ljubljana provides a welcoming and family-friendly environment. The city's manageable size ensures convenience and accessibility to essential services such as schools, healthcare facilities, and recreational areas. The city's safe and pedestrian-friendly streets make it an ideal environment for families to explore together, whether it's visiting parks, museums, or participating in community events.

**Kindergartens and Schools:** All levels of education are offered by both public and private institutions in Slovenia. Private kindergartens and schools offer program in English, French and German besides Slovenian. Parents at ACER are free to enrol their children in a kindergarten of their choice. ACER also provides a contribution to the kindergarten fees for establishments in Ljubljana area.

An **Accredited European School** operates in Ljubljana as of September 2018 to allow dependent children of all ACER statutory staff (including Slovene nationals) to attend a (tuition-free) European-type multilingual education. The school successfully established all of the Primary school levels (P1-P5), Secondary levels are currently available from S1 to S6, with the final S7 level being opened in September 2024/2025, when the first European Baccalaureate will be obtained.

In addition, in case the appropriate education level is not yet available for a child in the accredited European School, up to a certain ceiling, the Agency contributes to the tuition cost of each dependent child attending another international school in Ljubljana area. There are several international schools in Ljubljana (Ljubljana International School, French International School, Vector Academy, etc.). Some Slovenian public schools also offer a program in English as well as the International Baccalaureate program.

### 4. **REQUIREMENTS**

# 4.1 Eligibility criteria

Candidates will be considered eligible for the selection phase on the basis of the following formal criteria to be fulfilled by the deadline for applications:

### 4.1.1 General conditions

- 1) To be a national of a Member State of the European Union or Norway, Iceland and Liechtenstein;
- To have a thorough knowledge of one of the official languages of the European Union<sup>3</sup> or Norway, Iceland and Liechtenstein and satisfactory knowledge of a second of these languages (level B2 of CEFR<sup>4</sup>) to the extent necessary to perform their duties;
- 3) To be entitled to their full rights as a citizen;
- To have fulfilled any obligations imposed by the applicable laws concerning military service;
- 5) To be physically fit to perform the duties linked to the post<sup>5.</sup>

<sup>&</sup>lt;sup>3</sup> The languages of the EU are Bulgarian, Croatian, Czech, Danish, Dutch, English, Estonian, Finnish, French, Irish, German, Greek, Hungarian, Italian, Latvian, Lithuanian, Maltese, Polish, Portuguese, Romanian, Slovak, Slovene, Spanish, and Swedish.

<sup>&</sup>lt;sup>4</sup> Language levels of the Common European Framework of Reference: <u>http://europass.cedefop.europa.eu/resources/european-language-levels-cefr</u>

<sup>&</sup>lt;sup>5</sup> Before the appointment, a successful candidate shall be medically examined by one of the institutions' medical officers in order for the Agency to be satisfied that he/she fulfils the requirement of article 28(e) of the Staff Regulations of the Officials of the European Union.



# 4.1.2 Education

 To have a level of education which corresponds to completed university studies of at least four (4) years, attested by a diploma or

have a level of education which corresponds to completed university studies of at least three (3) years attested by a diploma and professional experience of at least one (1) year;

(Only study titles that have been awarded in the EU Member States or Norway, Iceland and Liechtenstein or that are subject to the equivalence certificates issued by the authorities in the said Member States shall be taken into consideration.)

*N.B.* The minimum of one year's professional experience required counts as an integral part of the diploma and cannot be counted towards the professional experience required below.

# 4.1.3 Experience

 In addition to the above, by the application closing date, candidates must have acquired at least nine (9) years of relevant professional experience<sup>6</sup> after obtaining the qualifications specified in point 4.1.2.

# 4.2 Selection criteria

The following criteria will be assessed when selecting the candidates for the interviews:

### **Essential criteria** (minimum 0 and maximum 3 points per criterion)

- 1) Master of Laws (LLM) or Master of Science (MSc) in Economics;
- By the deadline for applications, having acquired (9) years or more of relevant professional experience after obtaining the qualifications mentioned in point 4.2.1 above, in the area of:
  - Application of the market abuse provisions under REMIT, MAR, Anti-Money Laundering laws, Tax fraud Law or Competition Law; and/or
  - Investigations under REMIT, Market Abuse Regulation (MAR), or Competition Law; and/or
- 3) Relevant professional experience in the wholesale energy markets;
- 4) Relevant professional experience in stakeholder's management and coordination acquired in an international setting;
- 5) Proven experience in project management (principles, methods, and practice);
- 6) Ability to coordinate/manage a group of stakeholders or a team.

### Advantageous (minimum 0 and maximum 1 point per criterion)

- 1) Master in business administration (MBA);
- 2) Proven professional experience in the supervision of energy or others commodities trading;
- 3) Relevant work experience in European or other international institutions;
- 4) Proven ability to carry out coordination functions in different organisations.

<sup>&</sup>lt;sup>6</sup> Professional experience is considered only from the time the candidate obtained the diploma required for being eligible. At a later stage, the candidate will be asked to provide supporting documents confirming the length and the level of his/her professional experience.



Candidates are invited to <u>briefly</u> explain in their application form in which positions they acquired their knowledge and professional experience in the specified areas.

### 5. SELECTION AND APPOINTMENT

The Selection Process will be organised in several consecutive stages:

### SCREENING AND SHORTLISTING (end of November, beginning of December 2024):

A Selection Committee will evaluate all valid applications against the eligibility and the selection criteria. The group of the highest scoring Applicants, meeting all the eligibility and essential criteria listed in 4.1. and 4.2 above, (hereinafter referred to as "Candidates"), shall be invited for a written examination and oral interview. The number of invited candidates shall be, as a minimum, six.

### WRITTEN EXAMINATION and ORAL INTERVIEW (mid-January 2025):

The interview and test will focus on the following aspects:

Specific competencies and knowledge with reference to the selection criteria of the present selection notice;

General aptitudes to the extent necessary for the performance of the duties in accordance with article 12.2 of the Conditions of Employment of Other Servants (CEOS).

#### ESTABLISHMENT OF RESERVE LIST (January 2025):

The final score of each Candidate is the sum of the scores obtained on the written examination and the oral interview. All candidates achieving the overall qualifying mark of a minimum of 70% will be placed on the reserve list. The reserve list will be valid until 31/12/2025. Its validity may be extended by decision of the Director.

All candidates will be informed about the outcome after every stage of the selection procedure. Recruitment will be subject to budgetary availability and assignment of posts by the Budgetary Authority.

As part of our selection process, candidates will be asked to provide references from their former or current employments; for senior management positions, this would entail reference from a former or current superior, peer colleague, working at the same hierarchical level, and from a subordinate colleague.

### 6. EQUAL OPPORTUNITIES

The Agency applies an equal opportunities policy and accepts and treats applications without distinction on grounds of sex, race, colour, ethnic or social origin, genetic features, language, religion, political or any other opinion, membership of a national minority, property, birth, disability, age or sexual orientation.

ACER celebrates diversity! We are convinced that diversity is a strength in the workplace and that its harnessing will improve our productive environment, where everyone feels valued, where their talents are being fully empowered, and in which organisational goals are met.

The Agency is fully committed to the provision of equality of opportunity for all its employees through its employment practices, policies and procedures. ACER undertakes to provide a working environment that is sensitive to differences in racial or ethnic origin, religion or belief, disability, age, sexual orientation and gender. The



Agency's way of working is based on a model of best practice whereby all employees can reach their full potential.

To this purpose, ACER applies a policy of equal opportunities and takes great care to avoid any form of discrimination in its selection and recruitment procedure: the Agency ensures that no employees nor job applicants is treated inequitably due to gender, marital or parental status, age, sexual orientation, disability, ethnicity, colour, citizenship/nationality or religious belief.

The Agency's premises are set to accommodate needs of persons with disabilities: ACER constantly makes sure to arrange what candidates, visitors and staff consider necessary to enable them to take part in the activities of the Agency.

The Agency offers a complete set of family support measures, from parental and family leaves to kindergarten and school support, better to foster the performance of duties for colleagues with caring responsibilities.

Work opportunities at ACER are open to nationals of the 27 European Union Member States. Currently the Agency employs staff from 26 different nationalities.

# 7. DATA PROTECTION

The purpose of processing the data that candidates submit is to manage their application(s) in view of possible (pre)selection and recruitment at the Agency. Personal data is processed by and accessible to authorised Agency's personnel. In some cases, an external expert, equally bound by the same data protection principles, may assist the Agency in the selection of candidates. Upon your consent, personal data of the short-listed candidates, may be shared with other institutions, bodies and agencies of the Union.

The Agency adheres to and is regulated by Regulation (EU) 2018/1725 of the European Parliament and of the Council of 23 October 2018 on the protection of natural persons with regard to the processing of personal data by the Union institutions, bodies, offices and agencies and on the free movement of such data, and repealing Regulation (EC) No 45/2001 and Decision No 1247/2002/EC.

The Agency is supervised by EDPS (<u>http://www.edps.europa.eu</u>). For any further enquiries, candidates may contact the Data Protection Officer at <u>DPO@acer.europa.eu</u>. Candidates are invited to consult the privacy statement, which explains how the Agency processes personal data in relation to recruitment and selections, available on the Agency website.

# 8. HOW TO APPLY?

For applications to be valid, candidates must submit the following documents **<u>in PDF</u>**, **<u>Word</u>**, **JPEG** or similar format:

- A complete and detailed curriculum vitae in English;
- **Fully completed** <u>Application form</u> (Application forms that are incomplete, will not be taken into consideration)

### Applications must be sent by e-mail by 26 November 2024, 14:00 Ljubljana time.

Applications should be sent by email to <u>SELECTIONS-ACER-2024-15@acer.europa.eu</u> with the following <u>subject line: ACER-2024-15 SURNAME Name</u>



Applications that are not complete or that are received after the deadline are considered as non-valid.

Supporting documents (e.g. certified copies of degrees/diplomas, references, proof of experience etc.) should not be sent at this stage but must be submitted at a later stage of the procedure if requested.

In order to facilitate the selection process, all communications to candidates concerning this selection will be in English.

Under no circumstances should candidates approach the Selection Committee, directly or indirectly, concerning this recruitment. ACER reserves the right to disqualify any candidate who disregards this instruction.

If at any stage in the procedure it is established that any of the information a candidate provided is incorrect, the candidate in question will be disqualified.

For more information on the selection procedure, please consult <u>ACER's website</u>.

### 9. APPEALS

Pursuant to Article 90(2) of the Staff Regulations of Officials and the Conditions of Employment of Other Servants, a candidate may submit a complaint against an act affecting him/her adversely. The complaint must be lodged within three months from the date of notification to the following address:

Human Resources Management European Union Agency for the Cooperation of Energy Regulators (ACER) Trg Republike 3 1000 Ljubljana – Slovenia

Should the complaint be rejected, pursuant to Article 270 of the Treaty on the Functioning of the European Union and Article 91 of the Staff Regulations of Officials and the Conditions of Employment of Other Servants, a candidate may request judicial review of the act. The appeal must be lodged within three months from the date of notification to the following address:

Registry The General Court Rue du Fort Niedergrünewald L-2925 Luxembourg Luxembourg

Any citizen of the European Union or any natural or legal person residing in a Member State may make a complaint about maladministration pursuant to Article 228(1) of the Treaty on the Functioning of the European Union. The complaint must be lodged within two years of becoming aware of the facts on which the complaint is based on, to the following address:

> The European Ombudsman 1, Avenue du President Robert Schuman - BP 403 F-67001 Strasbourg Cedex France

Please note that complaints to the European Ombudsman do not have the effect of suspending the period mentioned in Articles 90 and 91 of the Staff Regulations of



Officials and Conditions of Employment of Other Servants for lodging complaints or submitting an appeal pursuant to Article 270 of the Treaty on the Functioning of the European Union. Please note also that under Article 2(4) of the <u>General conditions</u> governing the performance of the Ombudsman's duties, any complaint lodged with the European Ombudsman must be preceded by the appropriate administrative approaches to the institutions and bodies concerned.